

Corporate & Directorate	2026/27 £000	2027/28 £000	2028/29 £000	2029/30 £000	2030/31 £000	5-Year Total £000
Major Projects						
Residents Services	19,827	16,302	19,590	3,191	50	58,959
Adult Social Care and Health	10,000	10,000	0	0	0	20,000
Children's & Young Peoples Services	12,749	594	0	0	0	13,343
Major Projects Total	42,576	26,896	19,590	3,191	50	92,302
Programme of Works						
Residents Services	20,219	25,346	22,312	23,291	19,703	110,871
Children's & Young Peoples Services	9,200	3,000	3,000	3,417	3,417	22,034
Adult Services & Health	3,977	3,977	3,977	3,977	3,977	19,885
Corporate Services	4,198	3,999	50	150	25	8,422
Programme of Works Total	37,594	36,322	29,339	30,835	27,122	161,212
Contingency Total	6,979	2,000	2,000	2,000	2,000	14,979
Grand Total	87,149	65,218	50,929	36,026	29,172	268,493
Funded By:						
Prudential Borrowing	(51,122)	(38,393)	(26,758)	(18,558)	(11,942)	(146,772)
Community Infrastructure Levy	0	0	0	0	0	0
Existing Grants & Contributions	(33,574)	(24,996)	(22,556)	(15,853)	(15,615)	(112,594)
New Grants & Contributions	(1,953)	(1,829)	(1,615)	(1,615)	(1,615)	(8,627)
Grand Total	(87,149)	(65,218)	(50,929)	(36,026)	(29,172)	(268,493)
MTFS December 2025	74,838	48,881	44,609	34,583	25,882	228,792
Change	12,311	16,337	6,320	1,443	3,290	39,701

Project	Expenditure					5-Year Total £000	5-Year Funding		
	2026/27 £000	2027/28 £000	2028/29 £000	2029/30 £000	2030/31 £000		Borrowing £000	Other £000	Total Funding £000
Major Projects									
Residents Services									
Hillingdon Water Sports Facility & Activity Centre	8,234	6,234	7,000	238	0	21,706		(21,706)	(21,706)
Cedars and Grainges	250	2,500	5,000	2,350	50	10,150	(10,150)		(10,150)
Refurbishment of Crematorium	750	4,000	4,240	603	0	9,593	(6,593)	(3,000)	(9,593)
Redevelopment of 1-10 Nelson Lane GF	1,000	2,450	2,500	0	0	5,950	(5,950)		(5,950)
Civic Centre Transformation	3,500	0	0	0	0	3,500	(3,500)		(3,500)
Garage Site Refurbishment	1,000	1,000	850	0	0	2,850	(2,850)		(2,850)
Yiewsley/Otterfield Library	776	53	0	0	0	829	(829)		(829)
Hayes Canal Project	750	0	0	0	0	750		(750)	(750)
Harlington Road Fuel Pumps and Canopy Replacem	718	15	0	0	0	733	(733)		(733)
Motor Vehicle Workshop - Relocation	700	0	0	0	0	700	(700)		(700)
Jubilee Leisure Centre, West Drayton	607	0	0	0	0	607	(607)		(607)
Carbon Initiatives	500	0	0	0	0	500		(500)	(500)
Flood Alleviation	300	50	0	0	0	350		(350)	(350)
St Martins Approach (Former Citizens Advice Burea	300	0	0	0	0	300	(300)		(300)
Cranford Park Heritage	200	0	0	0	0	200	(200)		(200)
Parking Services Improvments	100	0	0	0	0	100	(100)		(100)
Endeavours Sea Scouts New build	60	0	0	0	0	60		(60)	(60)
Youth Provision 2nd Ickenham Scouts Group	60	0	0	0	0	60		(60)	(60)
Uxbridge Cemetery Gatehouse & Chapel Refurbishr	22	0	0	0	0	22	(22)		(22)
Residents Services Total	19,827	16,302	19,590	3,191	50	58,959	(32,533)	(26,426)	(58,959)
Children's & Young Peoples Services									
SRP/ SEND Meadow High School - Northwood Roa	8,578	380	0	0	0	8,958	(8,958)		(8,958)
Secondary School Expansions	3,835	214	0	0	0	4,049		(4,049)	(4,049)
SRP / SEND Meadow School - Royal Lane	250	0	0	0	0	250	(250)		(250)
Charville Lane - Children Specialist House	86	0	0	0	0	86	(86)		(86)
Children's & Young Peoples Services Total	12,749	594	0	0	0	13,343	(9,294)	(4,049)	(13,343)
Adult Social Care and Health									
Investment in Care Home Capacity	10,000	10,000	0	0	0	20,000	(17,500)	(2,500)	(20,000)
Adult Social Care and Health Total	10,000	10,000	0	0	0	20,000	(17,500)	(2,500)	(20,000)
Major Projects Total	42,576	26,896	19,590	3,191	50	92,302	(59,327)	(32,975)	(92,302)

Project	Expenditure						5-Year Funding		
	2026/27 £000	2027/28 £000	2028/29 £000	2029/30 £000	2030/31 £000	5-Year Total £000	Borrowing £000	Other £000	Total Funding £000
Programme of Works									
Residents Services									
Highways Structural Works	8,207	8,446	8,690	9,232	9,232	43,807	(25,000)	(18,807)	(43,807)
Vehicle Replacement Programme	2,277	7,766	4,684	5,190	1,750	21,667	(21,667)		(21,667)
Disabled Facilities Grant	2,146	2,146	2,146	2,146	2,146	10,730		(10,730)	(10,730)
Devolved Capital to Schools	2,000	2,000	2,000	2,000	2,000	10,000		(10,000)	(10,000)
Property Works Programme	1,840	1,480	1,520	1,400	1,400	7,640	(7,640)		(7,640)
Transport for London Funded Schemes	1,458	1,458	1,458	1,458	1,458	7,290		(7,290)	(7,290)
Replacement of Street Light Columns	600	600	600	600	600	3,000	(3,000)		(3,000)
Highways Bridges and Structures	400	400	400	300	300	1,800	(1,800)		(1,800)
CCTV Programme	409	462	262	257	187	1,577	(1,577)		(1,577)
Beck Theatre Planned Works	462	168	132	288	210	1,260	(1,260)		(1,260)
Playground Refurbishment Programme	200	200	200	200	200	1,000	(1,000)		(1,000)
Road Safety	120	120	120	120	120	600	(600)		(600)
Leisure Centre Refurbishment	100	100	100	100	100	500	(500)		(500)
Residents Services Total	20,219	25,346	22,312	23,291	19,703	110,871	(64,044)	(46,827)	(110,871)
Children's & Young Peoples Services									
School Building Condition Works	9,200	3,000	3,000	3,417	3,417	22,034		(22,034)	(22,034)
Children's & Young Peoples Services Total	9,200	3,000	3,000	3,417	3,417	22,034		(22,034)	(22,034)
Adult Services & Health									
Social Care Equipment	3,977	3,977	3,977	3,977	3,977	19,885		(19,885)	(19,885)
Adult Services & Health Total	3,977	3,977	3,977	3,977	3,977	19,885		(19,885)	(19,885)
Corporate Services									0
Digital, Data and Technology Investment	4,198	3,999	50	150	25	8,422	(8,422)		(8,422)
Corporate Services Total	4,198	3,999	50	150	25	8,422	(8,422)		(8,422)
Programme of Works Total	37,594	36,322	29,339	30,835	27,122	161,212	(72,466)	(88,746)	(161,212)
Contingency									0
Development & Risk Contingency									0
General Fund Capital Contingency	6,979	2,000	2,000	2,000	2,000	14,979	(14,979)		(14,979)
Development & Risk Contingency Total	6,979	2,000	2,000	2,000	2,000	14,979	(14,979)		(14,979)
Contingency Total	6,979	2,000	2,000	2,000	2,000	14,979	(14,979)		(14,979)
Grand Total	87,149	65,218	50,929	36,026	29,172	268,493	(146,772)	(121,721)	(268,493)

Project	Expenditure	Funding				Total Funding £000
	2026/27 £000	Prudential Borrowing £000	Existing Grants & Contributions £000	S106 Funding £000	New Grants & Contributions £000	
Major Projects						
Residents Services						
Hillingdon Water Sports Facility & Activity Centre	8,234		(8,234)			(8,234)
Cedars and Grainges	250	(250)				(250)
Refurbishment of Crematorium	750	(450)	(300)			(750)
Redevelopment of 1-10 Nelson Lane GF	1,000	(1,000)				(1,000)
Civic Centre Transformation	3,500	(3,500)				(3,500)
Garage Site Refurbishment	1,000	(1,000)				(1,000)
Yiewsley/Otterfield Library	776	(776)				(776)
Hayes Canal Project	750		(750)			(750)
Harlington Road Fuel Pumps and Canopy Replacement	718	(718)				(718)
Motor Vehicle Workshop - Relocation	700	(700)				(700)
Jubilee Leisure Centre, West Drayton	607	(607)				(607)
Carbon Initiatives	500			(500)		(500)
Flood Alleviation	300		(300)			(300)
St Martins Approach (Former Citizens Advice Bureau Site)	300	(300)				(300)
Cranford Park Heritage	200	(200)				(200)
Parking Services Improvements	100	(100)				(100)
Endeavours Sea Scouts New build	60		(60)			(60)
Youth Provision 2nd Ickenham Scouts Group	60		(60)			(60)
Uxbridge Cemetery Gatehouse & Chapel Refurbishment	22	(22)				(22)
Residents Services Total	19,827	(9,623)	(9,704)	(500)		(19,827)
Children's & Young Peoples Services						0
SRP/ SEND Meadow High School - Northwood Road	8,578	(8,578)				(8,578)
Secondary School Expansions	3,835		(3,497)		(338)	(3,835)
SRP / SEND Meadow School - Royal Lane	250	(250)				(250)
Charville Lane - Children Specialist House	86	(86)				(86)
Children's & Young Peoples Services Total	12,749	(8,914)	(3,497)		(338)	(12,749)
Adult Social Care and Health						0
Investment in Care Home Capacity	10,000	(10,000)	0			(10,000)
Adult Social Care and Health Total	10,000	(10,000)	0			(10,000)
Major Projects Total	42,576	(28,537)	(13,201)	(500)	(338)	(42,576)

Project	Expenditure	Funding				Total Funding £000
	2026/27 £000	Prudential Borrowing £000	Existing Grants & Contributions £000	S106 Funding £000	New Grants & Contributions £000	
Programme of Works						0
Residents Services						0
Highways Structural Works	8,207	(5,000)	(3,207)			(8,207)
Vehicle Replacement Programme	2,277	(2,277)				(2,277)
Disabled Facilities Grant	2,146		(2,146)			(2,146)
Devolved Capital to Schools	2,000		(385)		(1,615)	(2,000)
Property Works Programme	1,840	(1,840)				(1,840)
Transport for London Funded Schemes	1,458		(1,458)			(1,458)
Replacement of Street Light Columns	600	(600)				(600)
Highways Bridges and Structures	400	(400)				(400)
CCTV Programme	409	(409)				(409)
Beck Theatre Planned Works	462	(462)				(462)
Playground Refurbishment Programme	200	(200)				(200)
Road Safety	120	(120)				(120)
Leisure Centre Refurbishment	100	(100)				(100)
Residents Services Total	20,219	(11,408)	(7,196)		(1,615)	(20,219)
Children's & Young Peoples Services						0
School Building Condition Works	9,200		(9,200)			(9,200)
Children's & Young Peoples Services Total	9,200		(9,200)			(9,200)
Adult Services & Health						0
Social Care Equipment	3,977		(3,977)			(3,977)
Adult Services & Health Total	3,977		(3,977)			(3,977)
Corporate Services						0
Digital, Data and Technology Investment	4,198	(4,198)				(4,198)
Corporate Services Total	4,198	(4,198)				(4,198)
Programme of Works Total	37,594	(15,606)	(20,373)		(1,615)	(37,594)
Contingency						0
Development & Risk Contingency						0
General Fund Capital Contingency	6,979	(6,979)				(6,979)
Development & Risk Contingency Total	6,979	(6,979)				(6,979)
Contingency Total	6,979	(6,979)				(6,979)
Grand Total	87,149	(51,122)	(33,574)	(500)	(1,953)	(87,149)

Prior Years Budget £000	Project	2026-2031 Project Budget			Total Capital Programme		
		Live Project Budget £000	Grants & Contributio ns £000	Council Resources £000	Total Project Budget £000	Total Released Budget £000	Percentage Released Budget
	Major Projects						
	Residents Services						
25,871	Jubilee Leisure Centre, West Drayton	10,798	(3,886)	(6,912)	36,669	32,129	88%
3,999	Hillingdon Water Sports Facility & Activity Centre	29,706	(29,706)		33,705	6,366	19%
18,647	Carbon Initiatives	2,353	(2,353)		21,000	20,000	95%
12,034	Civic Centre Transformation	6,038		(6,038)	18,072	12,998	72%
2,806	Cedars and Grainges	10,150		(10,150)	12,956	2,671	21%
7	Refurbishment of Crematorium	10,486	(3,300)	(7,186)	10,493	196	2%
0	Redevelopment of 1-10 Nelson Lane GF	5,950		(5,950)	5,950	0	0%
3,805	Cranford Park Heritage	725	(122)	(603)	4,530	4,419	98%
0	Garage Site Refurbishment	3,000		(3,000)	3,000	0	0%
11	Northwood Hills Library (New)	2,383	(2,383)		2,394	0	0%
14	Yiewsley/Otterfield Library	2,210		(2,210)	2,224	0	0%
0	Harefield Library Community Space	2,150		(2,150)	2,150	0	0%
2,071	Yiewsley / West Drayton Community Centre	43		(43)	2,114	2,114	100%
0	Green Spaces Machinery	1,500		(1,500)	1,500	1,228	82%
484	Flood Alleviation	695	(547)	(148)	1,179	529	45%
0	Harlington Road Fuel Pumps and Canopy Replacement	1,023		(1,023)	1,023	0	0%
127	Bungalow Site , New Years Green Lane, Harefield	873	(50)	(823)	1,000	0	0%
0	Hayes Canal Project	850	(850)		850	0	0%
51	Motor Vehicle Workshop - Relocation	750		(750)	801	28	3%
693	Endeavours Sea Scouts New build	60	(60)		753	174	23%
590	Asha Day Centre Refurbishment	25		(25)	615	612	100%
0	Youth Provision 2nd Ickenham Scouts Group	567	(567)		567	0	0%
332	Parking Improvements	202		(202)	534	308	58%
0	Waste Services Improvements	498		(498)	498	0	0%
0	St Martins Approach (Former Citizens Advice Bureau Site)	441		(441)	441	0	0%
0	Botwell Leisure Centre Adaptations	250		(250)	250	0	0%
100	Uxbridge Cemetery Gatehouse & Chapel Refurbishment	22		(22)	122	100	82%
0	Appropriation of Townfield to General Fund	100		(100)	100	0	0%
0	Parking Services Improvements	100		(100)	100	0	0%
71,642	Residents Services Total	93,947	(43,824)	(50,123)	165,589	83,872	51%

Prior Years Budget £000	Project	2026-2031 Project Budget			Total Capital Programme		
		Live Project Budget £000	Grants & Contributio ns £000	Council Resources £000	Total Project Budget £000	Total Released Budget £000	Percentage Released Budget
	Children's & Young Peoples Services						
23,605	SRP / SEND	13,434		(13,434)	37,039	1,867	5%
0	SRP/ SEND Meadow High School - Northwood Road	16,952	(5,200)	(11,752)	16,952	11,318	67%
30	Secondary School Expansions	10,108	(8,808)	(1,300)	10,138	3,160	31%
3,189	Charville Lane - Children Specialist House	1,431	(76)	(1,355)	4,620	4,619	100%
0	SRP / SEND Meadow School - Royal Lane	2,338	(2,088)	(250)	2,338	1,553	66%
0	Staying Close - Children's Respite	727		(727)	727	727	100%
26,824	Children's & Young Peoples Services Total	44,990	(16,172)	(28,818)	71,814	23,244	32%
	Finance						
0	Capitalisation of Transformation Expenditure	10,000	(10,000)		10,000	0	0%
0	DSG Capitalisation Support	4,000	(4,000)		4,000	0	0%
0	Finance Total	14,000	(14,000)		14,000	0	0%
	Adult Social Care and Health						
632	Investment in Care Home Capacity	29,868	(2,500)	(27,368)	30,500	6,830	22%
632	Adult Social Care and Health Total	29,868	(2,500)	(27,368)	30,500	6,830	22%
99,098	Major Projects Total	182,805	(76,496)	(106,309)	281,903	113,946	40%
	Programme of Works						
	Residents Services						
0	Highways Structural Works	56,476	(21,476)	(35,000)	56,476	0	0%
0	Vehicle Replacement Programme	26,378		(26,378)	26,378	0	0%
0	Disabled Facilities Grant	16,312	(16,312)		16,312	0	0%
0	Devolved Capital to Schools	10,385	(10,385)		10,385	0	0%
0	Transport for London Funded Schemes	8,461	(8,461)		8,461	0	0%
0	Property Works Programme	8,315		(8,315)	8,315	0	0%
0	Replacement of Street Light Columns	4,000		(4,000)	4,000	0	0%
0	Chrysalis Programme	3,000	(163)	(2,837)	3,000	0	0%
0	Highways Bridges and Structures	2,200		(2,200)	2,200	0	0%
1,658	Shopping Parade Initiatives	385		(385)	2,043	2,043	100%
0	CCTV Programme	1,761		(1,761)	1,761	0	0%
0	Playground Refurbishment Programme	1,300		(1,300)	1,300	0	0%
0	Beck Theatre Planned Works	1,260		(1,260)	1,260	0	0%
0	Road Safety	720		(720)	720	0	0%
0	Leisure Centre Refurbishment	600		(600)	600	0	0%
0	ERI - Green Spaces	517	(517)		517	0	0%
0	Older Peoples Initiative	200		(200)	200	0	0%
1,658	Residents Services Total	142,270	(57,314)	(84,956)	143,928	2,043	1%
	Children's & Young Peoples Services						
0	School Building Condition Works	29,804	(29,804)		29,804	0	0%
0	Children's & Young Peoples Services Total	29,804	(29,804)		29,804	0	0%

Prior Years Budget £000	Project	2026-2031 Project Budget			Total Capital Programme		
		Live Project Budget £000	Grants & Contributio ns £000	Council Resources £000	Total Project Budget £000	Total Released Budget £000	Percentage Released Budget
0	Adult Services & Health						
	Social Care Equipment	22,335	(22,335)		22,335	0	0%
0	Adult Services & Health Total	22,335	(22,335)		22,335	0	0%
	Corporate Services						
0	Digital, Data and Technology Investment	14,868		(14,868)	14,868	0	0%
0	Corporate Services Total	14,868		(14,868)	14,868	0	0%
1,658	Programme of Works Total	209,277	(109,453)	(99,824)	210,935	2,043	1%
	Contingency						
	Development & Risk Contingency						
0	General Fund Capital Contingency	14,979		(14,979)	14,979	0	0%
0	Development & Risk Contingency Total	14,979		(14,979)	14,979	0	0%
0	Contingency Total	14,979		(14,979)	14,979	0	0%
100,756	Grand Total	407,062	(185,949)	(221,113)	507,818	115,989	23%